



**mulwala**  
**WATERSKI**  
*Club*

**The perfect Holiday**



**2022**  
**Annual Report**



**Max Kirwan Ski Park**

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For the year ended 30 June 2022

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## Notice of meeting

Notice is hereby given that the Annual General Meeting of  
The Mulwala Water Ski Club Limited  
will be held at the Clubhouse on Sunday, 9th October 2022 at 10am

### Agenda

1. To confirm the minutes of the previous Annual General Meeting held on 21st November 2021.
  2. To receive and consider the report for the Board of Directors.
  3. To receive and consider the financial statements and auditors' report.
  4. Resolution: Comply with Registered Club Act 1976 Section 10.
  5. Endorse that the Mulwala Water Ski Club is a Sporting Club for tax purposes, therefore tax exempt.
  6. To deal with any business for which due notice has been given.
  7. To deal with any business that the meeting may approve, of which due notice has not been given.
  8. Election of the Board for the ensuing year.
- NB: Only financial members are entitled to attend the meeting.
- Questions relating to the financial statements should be submitted in writing to the Club seven days prior to the meeting.
  - Nominations for the Board of Directors closed Friday 9th September 2022 at 6.00pm.
  - Nomination forms are available from the Secretary.

By Order of the Board  
Peter G. Duncan  
**Chief Executive Officer.**

### Resolution

To comply with the Registered Clubs Act 1976 Section 10

That approval is given to a budget provision of an annual sum (not exceeding \$35,000) to meet such of the following expenses of the club that may be approved by the Board of Directors from time to time:

1. The reasonable cost of meal and beverages for each Director or Senior Management Officer at an appropriate time before or after a Board or Committee Meeting and which is incurred on the day of that meeting.
2. Reasonable expenses incurred by a Director either within the Club or elsewhere in relation to the duties of a Director including the entertainment of special guests of the Club in relation to Club business and such other promotional activities as may be approved by the board.
3. The reasonable cost (including the cost of meals, accommodation and travel) of selected Directors, Managers and their partners attending the Clubs NSW meetings, the meetings of other associations of which the Club is a member and meetings or conferences that are of a relevant educational or beneficial nature to the club.
4. Legends Award — New club award to recognise those individuals for outstanding service to waterskiing, The Mulwala Water Ski Club.

NOTES TO RESOLUTION: Please note this resolution is required under the Registered Clubs Act and is procedural.

## President's Report

Thank you for the opportunity to present my second Presidents report.

Last year was largely characterised by a transition out of Covid19, back toward some semblance of normality.

In the first half of the financial year we experienced additional lock downs in August and September but as we transitioned into the busy Christmas / New Year period, the restrictions were lifted and our trade started to improve.

As with other businesses, we experienced the same challenges of trying to rebuild the business in an ongoing state of unknown. We faced the same uncertainty - how long will it be before we are closed down again? how quickly will members return? do we have enough staff? how much stock should we carry?

Fortunately (and hopefully) lock downs are now outdated, and we have now moved on to a new normal.

When we reopened, we were forced into a position of needing to build our capacity relative to the number of staff we had available. We made the conscious decision to restrict numbers so we could provide what we considered to be a satisfactory level of service. Thank you to all members for your patience and understanding as we moved through this transitional period operating at restricted capacity.

I would also like to thank the staff and management of Mulwala Water Ski Club who put in the extra effort when we had staff shortages. Whilst diminished in number, the quality of the staff we do have is first rate and that ensured our customer service was unaffected.

The work ethic, positive attitudes, team based approach and willingness of all our staff to adapt to the continual change is alive and well at Mulwala Water Ski Club and that makes for a very vibrant and rewarding work environment.

Our staff's willingness to improve all parts of our business means we had another exceptional year.

In keeping with the theme of last year's Presidents report I defined success the following way.

**Financial** – making sure we continue to run a viable and growing business who adopts best practice and remains a leader in our field.

Providing the **Venue of Choice** to our members, guests, and staff – making sure we provide a safe, friendly and fun environment to catch up with family, friends and colleagues.

**Progressing our Capital Improvement program** – investing in existing and new infrastructure to maintain our leading edge in the NSW Club Industry

Staying true to **Our Charter** - making sure we continue to develop the sport of water skiing and we continue to turn out champions of the future

**Supporting our Local Community** – by ensuring we continue to provide assistance and support to the local businesses, the community and our business partners.

**The Financial Performance** of the Mulwala Water Ski Club has been outstanding this financial year, recording a profit of \$2.6m.

Last year I mentioned we had made a number of changes to improve our governance.

Changes to our policies, procedures and current banking arrangement have all been successfully implemented. Our Audit, Risk and Compliance Committee is now bedded in and meeting regularly with our new Financial Manager and CEO to ensure best practice.

The Mulwala Water Ski Club continues to be in a very strong position. Our trade continues to grow to record levels, our cost controls continue to be excellent, we have zero debt and a very healthy bank balance.

We continue to deliver a significant **Capital Improvement Program**.

1. **We have now completed Stage 3 of the Holiday Park** – all works identified in our strategic plan for the holiday park have now been finalised at a total cost of \$2.2m. The Southern half of the Holiday Park will now become our focus and discussions are already underway with Federation Shire. This will be a major project as significant work is required to upgrade roads and services.
2. **Extension of gaming room** – has now been complete at a cost of \$340,000. The club has now increased gaming machine numbers outside from 20 to 38.
3. **Extension of the deck** – The Malibu Deck is currently under construction and we expect this to be finished by November 2022, complete with new furniture and fittings. The cost is expected to be total of \$800,000, including new furniture of \$160,000 and Large Screen TV of \$113,000.
4. **The Laser Light Show** is expected to be commissioned for hand over in November 2022 at a cost of \$522,000. We expect this will be a significant tourist attraction that can also be used to complement our Ski Shows.
5. **Relocation of Children's Play area** – The Children's Play area has been expanded and now includes all abilities functionality. We expect this to be completed



by November 2022 at a cost of \$294,000.

6. **Investment in carpet, furniture, fixtures and décor in the main lounge.** Studio Nine Architects have been commissioned to give the main lounge a complete face lift. Going forward we will ensure we put an ongoing refurbishment program in place so as to maintain the area to the highest possible standard.
7. We are in the process of securing network approval for the **Solar Farm at the Max Kirwin Ski Park** and expect works to commence in 2023. Mulwala Water Ski Club will derive an annual income from this project and we look forward to this revenue supporting our ski activities.
8. Stage 1 of the **solar car park and shade for our members and guests** will commence in October 2022 and is expected to be completed by March 2023 at a cost of \$2.4m. Our Development Application for Stage 2 has been approved by Federation Shire so we are in a position to commence Stage 2 in 2023.
9. **We are in advanced discussions with Studio Nine Architects to redesign the Foyer, Coffee Shop, Cocktail Bar and Golden Inn Restaurant.** This will be a major project and we continue to critique the design, cost and time frames. As part of this process we will develop a function area.
10. **We have engaged Future Foods** to provide a comprehensive overview of our food and beverage operations based on members feedback. Future Foods has built a reputation for pushing boundaries with food and beverage from a retail, design, service and menu perspective and will make recommendations to enhance our food and beverage offering.

**Our Charter** – Mulwala Water Ski Club was founded on the back of a charter to support the Sport of Water Skiing and this continues to be our focus.

The hugely popular Ski Shows ran 11 times during the summer peak. It was great to see the Ski Shows back after Covid and they proved to be a great attraction with crowds averaging over 1000 for each event. The junior / senior format means all members of our community have the opportunity to develop their water skiing capabilities.

At a competition level we ran the Barefoot National Championships in March at the Max Kirwin Ski Park. This event ran for 7 days and brought in 100 competitors and 320 support personnel.

Max Kirwin Ski Park was also the host venue for the Three Event Nationals in April which attracted 150 competitors and 350 – 400 support personnel.

The upgrades at Max Kirwin Ski Park mean we are continually attracting Local, State, National and International competition to this World Class facility.

The number of people these events attract has a multiplier effect and the economic benefits are shared throughout our community.

We are looking forward to a new format for the ski shows and encourage all budding champion skiers to take advantage of our training and coaching.

At a competition level we will be hosting the Oceana Championships in November 2022 and the World Barefoot Championships in February 2023.

### Supporting our Local Community

This financial year we have spent \$1.2m with local businesses and trades.

We strongly believe in “shopping local” and strongly encourage our Members and visitors to support local business. Through our bingo, raffles and promotions we have injected over \$340,000 into the local economy.

Mulwala Water Ski Club has always valued giving back to the local community and this financial year we have contributed \$179,801 to local schools, grass roots sports and community groups.

Some of our more significant recent community donations are: -

- Yarrawonga Health \$33,000
- PALS (Providing All Living Supports) \$13,000
- Community Accessibility \$10,000
- Friends In Common \$10,000
- Sacred Heart College \$8,000

We actively promote Yarrawonga / Mulwala as the perfect tourist destination and financially support local events to encourage tourism for the benefit of all businesses.

Our vision is to be the Murray Rivers best location for relaxation, accommodation, and entertainment.

In July 2022 Mulwala Water Ski Club was awarded the ‘Best Regional Business’ in Moira Shire Business Achievement Awards Memorandum of Understanding with Berrigan, Federation and Indigo Shire Councils. The award was in recognition of showing innovative ways to retain and attract customers, showing leadership and for providing goods and services to our community.

**Vale Max Kirwin** – Max Kirwin was a founding member and president of the Mulwala Water Ski Club from 1982-1995.

The Club’s first lifetime member, Max Kirwin had a major involvement in setting up the Mulwala water Ski



Club in the 1970's and played a significant role in the Club's success from there on.

Max's involvement included seeking out the land and providing the initial finance for the formation of the Club.

For the first ten years, Max worked hard to create interest, borrow money, setting up the freehold and leased land and then prepared the necessary legal and financial documentation in order to secure a poker machine licence for the Club. He represented the Club during this licencing process and was involved in the formulation of the original business plan and operating procedures.

Max was the inaugural club president for 14 years from 1982 and with incredible enthusiasm and drive steered the club through its foundation years helping it to become the great success it is today.

Max was not only recognised as a dedicated member but also committed to the development and promotion of water skiing and was instrumental in obtaining the inaugural national and world titles at the ski park in 1995.

After receiving his life membership in 1996, from the then President Robert "Possum" Purtle, the Yarrowonga Chronicle reported at the time that Max was humble in his speech praising the many people who had assisted him with the club's development.

"Looking back. I can recall standing on the shores of Lake Mulwala envisaging that one day a water ski club like this great club of ours would be created," Max said.

"The path ahead was laden with many thorns because there were many who did their best to prevent the club's formation.

"In 1979, I asked my long-standing water ski friend, John Barnes, to help me and for the next three years we waged war together with all those who opposed the club's formation and the NSW licensing authorities."

Mr Kirwan also praised the first board and the boards thereafter for their dedication, policies, and the foundation they have laid down which were based on minimum overheads and maximum expansion to provide great facilities. He also heaped praise on all the financial

supporters who gave \$10,000 each in an appeal to set the club up.

"My vision for the club would not have eventuated without the financial supporters we had at the beginning."

Max concluded his speech by saying his aims and vision for the club had been vindicated.

"Water ski people from all over the world are envious of our great club and its facilities."

In 2006 the ski park was officially named the Max Kirwan Ski Park in his honour. Recently at the National Water Ski and Barefoot Championships flags at the park were flown at half-mast after learning of Max's recent death.

**Vale Terry Davison** - Terry Davison commenced employment in 1998 and was a popular employee of the club who was well known to many of our members and visitors.

Terry will be fondly remembered for his warm greetings, making sure our members and guests were looked after whilst at the club, as well as making sure they got home at the end of the night. He was especially conscious of making sure the ladies were safe and would not let them walk to their car on their own.

Terry will be greatly missed by all the staff, members, and his friends at Mulwala Water Ski Club.

**In concluding my President's report** I would just like to highlight that through the efforts of our staff, management and the Board of Directors, coupled with the ongoing support of our members, guests and business partners we have had an excellent year.

Our financial performance has been the highest on record with each individual business unit continuing to deliver consistent growth.

I am committed to making sure Mulwala Water Ski Club is the "venue of choice" that continues to be a leader in the NSW Club Industry.



*Regards –  
Matt Holgate  
President Mulwala Water Ski Club*

## Chief Executive Officer's Report

The past year has seen the club bounce back strongly from lockdowns in the previous two years to record an annual profit of \$2.68m. The club has recorded strong trade in all departments with Gaming recording an increase in sales of 4%, Bar 3%, Coffee Shop 7% and Accommodation 7% giving an overall increase in profit of \$877,820. This is an amazing result given the financial result for the first quarter was at loss of approximately \$200,000. Full credit to Staff, Management and Directors who continually reacted and adjusted to the changes and challenges that covid presented.

During covid the club cut back on entertainment however we have gradually returned to the Bands that we are renowned for, spending \$220,000 for the year, an increase of \$64,000 on the previous year. We also look forward to having our Ski Show team performing again over the Christmas holiday period. Also back on the calendar will be our popular Melbourne Cup and Oaks Day lunch and entertainment on the Deck.

We have also returned to some of the events we previously ran and have reintroduced Ski Club Has Talent and Darts Tournaments which have been very successful.

The Club Board of Directors have maintained the Strategic Plan and have initiated a number of Projects with completion before Christmas. These include the extension of the Deck, All Abilities Play Ground, Lazer Light Show and a solar covered car park. These are

Projects that improve the facilities for our members, generate revenue and save on expenses.

After having a break in 2020/2021 due to Covid, our ski shows returned last year and the ski team led by Pete O'Neill and Brutis Ryan will once again return with 12 shows planned for the Christmas Period. Our Ski Team puts on a tremendous show which is enjoyed by the many families and tourists who come to our towns each year.

Running the club with staff shortages has been very challenging, not just for management having to restructure, adjust and limit guests into the club. It has also been very challenging for our staff who have had to work extra hours and deal with many challenges along the way. I thank you for your efforts and at all times keeping a positive attitude enabling the club to continue to operate.

I would also like to thank the Directors and Management team for their proactive input in meeting the many challenges and never deviating from continuing to improve the club facilities for our members.

A big thank you to the members of the club who have been very supportive over the past few years continuing to give support and encouragement throughout the year.



Peter Duncan  
Chief Executive Officer

## Water Ski Co-ordinators Report

Following some ups and downs with Covid it was great to get everything back up and running. The show team was almost completely full of new people and with the help of the stalwarts and people rostering in and out of the show, we managed to put on a great fun show that worked as well as any other year.

Memberskiing faced its difficulties early with Covid restrictions but once overcome we saw a large number of skiers partake in another successful year for the program. This combined with multiple school groups and regular barefoot and show ski trainings saw a great improvement in the area for waterskiing and a solid base with which to build over the coming year.

Hosting all the events at the ski park this year was great and some amazing performances from our locals saw many golds, silvers and bronze medals stay in Mulwala from the Three Event National Championships and the Barefoot National Championships. We are very proud of our regular programs in Mulwala at the Ski Club and we look forward to them for the 2022/23 season. The waterskiing community also wishes to congratulate Brutis Ryan for becoming a legend of the Ski Club



*Pete O'Neill*  
*Water Ski Co-Ordinator*



## Minutes of the Annual General Meeting

### Minutes of the Annual General Meeting of members held in the Clubhouse, Melbourne Street Mulwala on Sunday, 21st November 2021 at 10am.

#### Present:

President Mr Matthew Holgate and 79 Members.

#### Apologies:

The following apologies were received: Helen Purtle, Tom Purtle, Luke Purtle, Lyn Ryan, Reg Ryan, Gerard Flanagan, Danny McNeill, Rod Leslie, Maryanne Leslie, Craig Bonat and Cindy Bonat.

#### Confirm the Minutes from the AGM 15th November, 2020

The minutes of the previous Annual General Meeting held on 15th November 2020, a copy of which was made available to the members and posted on the Clubs website, was approved as a true copy of all proceedings on the motion of Denise Dowell (1739) and seconded by Peter Murray (3205). *Carried*

#### President's Report – Mr Holgate presented his first Presidents report.

Last year was a very challenging year for the club industry due to covid19, and we went into 2021 hoping for improved conditions. Unfortunately 2021 did not start as we hoped and we again experienced numerous restrictions and lock downs throughout the year. I would particularly like to thank the Management Group and the staff. Their willingness to confront these challenges with such a positive attitude is why we succeed. From a financial perspective I am committed to making sure we continue to run a viable and growing business who adopts best practice and remains a leader in our field.

The Financial Performance of the Mulwala Water Ski Club has been outstanding this financial year, recording a profit of \$2.813m before abnormalities. Unfortunately, the abnormalities was the fraud of funds from the club's account of \$1.104m bringing the clubs recorded profit to \$1.80m. I will not elaborate on the fraud as I will leave that to our Auditor - Peter Rae and our Legal Representative Andrew Tregarth to perform that task. I would like to reassure our members that the club is leaving no stone unturned in our endeavour to recoup these funds through various channels. Andrew Tregarth will give an overview. Internally, we have conducted a major review of our policies, procedures and current banking arrangement. We appointed a new auditor in December 2019 and Peter Rae has done a full audit across the previous 3 years. An Audit, Risk and Compliance Management Committee was implemented

April 2021 and in May 2021 we appointed a new Financial Manager with CPA qualifications.

I am very proud to report that The Mulwala Water Ski Club is in a very strong financial position with every facet of our business consistently trending in the right direction. Our trade continues to flourish at record levels, our cost controls are excellent, we have zero debt and a cash balance of \$3.4m which allows us to maintain our capital improvement programs into the future.

The club has maintained a "business as usual attitude" throughout this turmoil and we have proactively pursued projects outlined in our 2019 strategic plan. Therefore, our Capital Improvement Program remains on track, on time and on budget.

Mulwala Water Ski Club was founded on the back of a charter to support the Sport of Water Skiing. Unfortunately, Covid restrictions severely curtailed our capacity to conduct normal ski activities through the summer period. I will allow Pete O'Neil to give an overview of ski activities but would just like to take the opportunity to thank Pete, all those who volunteered their time and effort and all our ski members for their contribution.

In March 2021 Len Langford announced his retirement. Len was elected to the Board in 1995. He was a Director 1995 -2000 (5 years), Vice President 2000 – 2002 (2 Years) and President 2002 – 2020 (18 years) and has therefore, loyally served our club for 25 consecutive years. Len is the longest serving President in Mulwala Water Ski Club's history. Len has presided over the largest and most sustained growth in Mulwala Water Ski Clubs history. I have served as Len's Vic President for 17 years and thank him for all his help and guidance and wish him the best in his retirement.

Following Len's retirement in May 2021, Ben Levesque was seconded to the Board of Directors. All the directors have given me great support through my first year as President and I thank them very much for that.

In Summary the last financial year has provided me with a lot of challenges and a multitude of changes. The way the staff, management and the Board have confronted and responded to these challenges has been nothing short of exceptional. The team's ability to gear up when opportunities presented and then quickly rationalise back down when restrictions applied meant we made the very best of the trade conditions. I would like to congratulate the whole team on the positive,

## Minutes of the Annual General Meeting continued

proactive, “can do” attitude that everyone brought every day.

I would also like to acknowledge the way our members, guests and business partners have supported us through the last 12 months. Border lockdowns meant we really had to rely on the local support of our members from within the border bubble and particularly residents of Mulwala, Yarrowonga and close surrounding districts. When things got tough I quickly learnt that we have great supporters who not only regularly patronise the club, but more importantly have a sense of ownership, pride and genuine desire for the Mulwala Water Ski Club to succeed.

Through the efforts of our staff, management and Board of Directors, coupled with the ongoing support of our members, guests and business partners we have had an excellent year. Our financial performance has been the highest on record with each individual business unit showing consistent and ongoing growth.

I am committed to making sure Mulwala Water Ski Club is the “venue of choice” that continues to be a leader in the NSW Club Industry. I can confidently say we are achieving that goal and are in an excellent position to continue to do so going forward.

### Director’s Report

Mr Holgate then explained the Directors Report as per the Annual Report and the Report was approved on the motion of Bill Hidson (2240) and seconded by Colin Rosser (3516). *Carried*

### Financial Statements and Auditors Report:

Mr Holgate introduced Mr Peter Rae from Brian McCleary and Co Accountants and Mr Andrew Tregarth from Duxton Hill (Fraud Lawyers) who has been engaged by the club. Both will address the meeting before the motion was presented.

Mr Peter Rae presented a comprehensive slideshow presentation, and covered the following:

- Trading and audit, club in a very strong financial position.
- Role of the auditors.
- Balance Sheet improvement and Cashflow Statement.
- 2021 Profit result and no debt.
- Fraud – What happened, Fraud time-line.
- -Management and Board actions.
- Involvement with banks, segregation of duties, security officer now activated.
- Auditor recommendations.

Mr Andrew Tregarth presented a comprehensive slideshow presentation, and covered the following:

- Introduction and experience credentials.
- Freezing order placed on Witt Street property.
- Mediation process - Delay, deny and resist tactics all the way through.
- Court Appearances: 6, Court Orders 12, Subpoenas issued 14.
- Voluntary bankruptcy 20/08/2021. Administrator Price Waterhouse.
- Criminal prosecution explanation
- Claims against recipients of stolen funds.
- Negotiations with Banks.

The Financial Statements and Auditors Report for the year ended 30th June 2020, was approved on the motion of Denise Dowell (1739) and seconded by Peter Murray (3205). *Carried*

### Business to which due notice given

There was no business arising for which due notice was given.

### Business to which no notice was given

There was no business arising for which due notice has not been given.

### Elections

Mr Holgate announces that it is time for the Board election. Mr Duncan states that at the close of nominations there were six nominations for the five positions. These being five current Directors who have re-nominated for the Board positions and one new nominee.

- Mr Trevor Bailey
- Mr Ben Levesque
- Mr Andrew Starr
- Mr Matt Holgate
- Mr Fred Douglas
- Mr Gavin Williams

On Friday 19th November 2021 at 3.41pm, Mr Fred Douglas contacted CEO Mr Peter Duncan to advise him that he was withdrawing his nomination for the Board. This now means that the 5 remaining nominations will fill the 5 vacant board positions, no election will take place.

Mr Duncan congratulated the incoming directors: Mr Matthew Holgate, Mr Gavin Williams, Mr Trevor Bailey, Mr Andrew Starr and Mr Ben Levesque.

## Minutes of the Annual General Meeting continued

### Special Resolutions

Mr Duncan then presented the Resolutions.

**1. Special Resolution** – Each year the club must comply with the registered clubs act 1976 section 10. This means we must have the cost of director’s expenses approved by the members. I will now hand over to the CEO to read out the Resolution –

The Special Resolution for Directors expenses to comply with the Registered Clubs Act 1976, Section 10. This resolution was read out by Mr Duncan.

This resolution was approved on the motion of Peter Leeworthy (1600) and seconded by Mr Peter Murray (3205). *Carried*

### 2. Presentation of Club Legend’s Award –

Mr Kelvin Weston-Green was asked to present the Club’s first “Legend Award” to Mr Brant Ryan. The criteria for this award was passed at last year’s AGM. Mr Weston-Green called upon Mr Peter O’Neill to give a detailed story of Mr Ryan’s last 39 years involvement in water skiing and his dedicated service and loyalty to the Mulwala Water Ski Club. His involvement in skiing, driving, organising, encouraging, coaching, cooking and creating the Show Ski Team has been an amazing achievement. Brant Ryan is without doubt a worthy recipient of the “Legends Award”.

Mr Weston-Green and Mr O’Neill presented Mr Ryan with a plaque of him to keep and a larger version that will be displayed in the Club.

### Skiing Report

Mr Duncan introduced Mr Peter O’Neill to give a brief overview of year’s achievements in skiing.

Mr O’Neill spoke about the disappointment of not having much to report this year due to Covid -19. He announced that the Ski Shows will go ahead in some format over the Christmas / New Year period. Ski training is happening 6 nights a week. Encouraged parents to join their children up as junior ski members and learn to ski. Skiing members, parents and volunteers have been catching up on general maintenance out at the ski park and lagoon equipment. In closing Mr O’Neill thanked everyone involved for all the hard work. He thanked the Board and management for all their support and help.

### Acknowledgment:

Mr Duncan wanted to acknowledge the 27 years’ service of Mr Rod Hammond who retired earlier this year.

### Close

Mr Holgate thanked the members for their patronage and support. In closing the President Mr Holgate invited the members to enjoy some hospitality of the Club.

There being no further business, the meeting closed at 11.12am.

I certify that the above is a true record of proceedings.

Chairman .....  


# Directors' Report

Your directors present their report on the company for the financial year ended 30th June 2022.

## Directors

The names of the directors of the company in office at any time during or since the end of the year are listed. For the 2021-2022 year, there was 13 board meetings and 13 Finance Committee meetings.

Director	Board Meetings	Finance Committee
Matthew John Holgate	13	11
Trevor Stanley Bailey	13	
Kelvin John Weston-Green	13	11
Gavin Kenneth Williams	13	10
Andrew James Starr	13	
Garry William Wilson	13	
Ben Levesque	11	

The directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

## Review of Operations

The income and expenses for the financial year 2022 have resulted in the net profit of the Mulwala Water Ski Club Inc of \$2,678,472. The directors acknowledge the financial impact that the COVID-19 Pandemic has had on the operating result for the financial year. The club was exposed to numerous trading interruptions due to the NSW and VIC border restrictions and lockdowns. During the financial year the Club received NSW Covid Subsidy funds of \$247,664 along with Fraud Recovery of \$270,766. Given the first trading quarter of the 2022 financial year resulted in a loss of approximately \$200,000, the Club has performed outstanding for the remainder of the financial year, providing a strong financial result.

## Significant Changes in the State of Affairs

No significant changes in the company's state of affairs occurred during the financial year that have not otherwise been disclosed in the reports.

## Principal activities

The principal activities of the company during the year were that of a water ski club. No significant changes in the nature of those activities.

## Environmental Regulation

The company's operations are not regulated by any significant environmental regulation under a law of the Commonwealth or of a state or territory.

## Dividends

No dividends are payable under the constitution.

## Proceedings on Behalf of the Company

The company has engaged Duxton Hill (Fraud Lawyers) to pursue the recovery of the missing funds. This engagement is ongoing and will continue after the financial reporting period.

## Auditor's Independence Declaration

A copy of the auditor's independence declaration as required under s 307C of the Corporations Act 2001 is set out on page 2.

The directors' report is signed in accordance with a resolution of the Board of Directors:

Dated at Mulwala on this 12th day of September, 2022

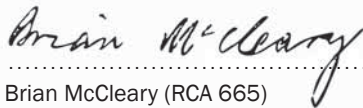
Director: Matthew J Holgate 

## Auditor's Independence Declaration

### **Under Section 307C of the Corporations Act 2001 To the Directors of Mulwala Water Ski Club Limited**

In accordance with Section 307C of the Corporations Act 2001, I am pleased to provide the following declaration of independence to the directors of Mulwala Water Ski Club Ltd. As the lead audit partner for the audit of the financial report of Mulwala Water Ski Club Ltd for the year ended 30th June 2022, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

- i) the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- ii) any applicable code of professional conduct in relation to the audit.



.....  
Brian McCleary (RCA 665)

Brian McCleary & Co

126 End Street, Deniliquin NSW 2710

Dated this 12th day of September 2022

## Statement of Profit or Loss and Other Comprehensive Income

For the year ended 30 June 2022

	2022	2021
<b>Income</b>		
Bar - net	780,349	1,035,194
Coffee Shop - net	(29,401)	28,925
Gaming - net	5,178,331	5,042,467
Holiday Park - net	460,583	410,786
Ski Park - net	(151,636)	(90,319)
<b>Other Income</b>		
Promotions	182,201	12,550
Profit on Sale of Fixed Assets	54,784	62,058
Memberships	155,251	221,118
Govt Covid Subsidy	247,664	37,500
Rebates	127,307	104,471
ATM Commission	96,576	91,421
Other Revenue	148,662	43,615
<b>Total Net Income</b>	7,250,671	6,999,786
<b>Expenses</b>		
Advertising & Marketing	90,507	46,553
Computer & IT	40,247	62,237
Donations	157,465	157,351
Entertainment	220,012	134,757
Insurances	367,313	240,028
Promotional	476,263	252,693
Rates & Utilities	102,651	307,781
Depreciation	436,610	671,870
Payroll	1,604,599	1,514,370
Security	188,551	161,554
Other Expenses	1,045,308	637,539
<b>Total Expenses</b>	4,729,526	4,186,733
<b>Operating Profit</b>	2,521,145	2,813,053
<b>Fraud</b>		
Fraud Recovery	270,766	—
Insurance Claim Fraud	—	250,000
Misappropriation		(1,104,000)
Fraud-related Legal	(113,439)	(158,401)
<b>Net Fraud</b>	157,327	(1,012,401)
<b>Net Profit</b>	2,678,472	1,800,652
Wages are shown net of Jobkeeper (in 2021)	—	*858,600

## Statement of Profit or Loss and Other Comprehensive Income

For the year ended 30 June 2022

	Notes	2022	2021
Revenue	2a	16,564,716	12,425,762
Cost of sales	3	(1,505,766)	(1,371,656)
Gross profit		<u>15,058,950</u>	<u>11,054,106</u>
Other revenue	2b	525,626	1,147,561
Profit on Sale of Fixed Assets	2b	54,784	62,058
Depreciation		(1,381,209)	(1,706,240)
Employee Related Expenses		(3,238,145)	(2,759,115)
Other Expenses		(8,208,095)	(4,734,480)
Fraud & Legal		(133,439)	(1,262,401)
Finance costs	3	—	(834)
Profit for the year		<u><u>2,678,472</u></u>	<u><u>1,800,654</u></u>

## Statement of Financial Position

as at 30 June 2022

	Notes	2022 \$	2021 \$
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	7	5,524,202	3,458,480
Trade and other receivables	8	577,721	22,590
Inventories	9	156,698	171,979
Other assets	10	157,556,	37,801
<b>TOTAL CURRENT ASSETS</b>		<u>6,416,177</u>	<u>3,690,851</u>
<b>NON-CURRENT ASSETS</b>			
Property, plant and equipment	11	21,611,157	20,971,970
Right of Use Asset	12	98,160	124,000
<b>TOTAL NON-CURRENT ASSETS</b>		<u>21,709,317</u>	<u>21,095,970</u>
<b>TOTAL ASSETS</b>		<u>28,125,495</u>	<u>24,786,821</u>
<b>CURRENT LIABILITIES</b>			
Lease liabilities	12	32,720	31,000
Trade and other payables	13	944,005	924,448
Contract liabilities	14	1,135,322	446,546
Equipment Loans	15	180,342	187,730
Provisions	16	338,853	349,759
<b>TOTAL CURRENT LIABILITIES</b>		<u>2,631,242</u>	<u>1,939,483</u>
<b>NON-CURRENT LIABILITIES</b>			
Lease Liabilities	12	65,440	93,000
Equipment Loans & Borrowings	15	151,334	131,081
Provisions	16	184,460	208,710
<b>TOTAL NON-CURRENT LIABILITIES</b>		<u>401,234</u>	<u>432,791</u>
<b>TOTAL LIABILITIES</b>		<u>3,032,476</u>	<u>2,372,274</u>
<b>NET ASSETS</b>		<u>25,093,019</u>	<u>22,414,547</u>
<b>MEMBERS' EQUITY</b>		<u>25,093,019</u>	<u>22,414,547</u>
<b>TOTAL MEMBERS EQUITY</b>		<u>25,093,019</u>	<u>22,414,547</u>

The accompanying notes form part of these financial statements.



## Statement of Changes in Equity

For the year ended 30 June 2022

	Notes	Retained Earnings
<b>Balance at 1 July, 2020</b>		20,613,893
Profit for the year		1,800,654
<b>Balance at 1 July, 2021</b>		22,414,547
Profit for the year		2,678,472
<b>Balance at 30 June, 2022</b>		<u>25,093,019</u>

The accompanying notes form part of these financial statements.

## Statement of Cash Flows

For the year ended 30 June 2022

	Notes	2022 Inflows (outflows) \$	2021 inflows (outflows) \$
<b>Cash Flows From Operating Activities</b>			
Receipts from customers		16,835,482	13,039,201
Payments to suppliers and employees		(12,974,108)	(9,672,021)
Insurance Received		5,777	250,000
COVID19 Assistance		247,664	1,105,600
Misappropriated Funds		—	(1,104,000)
Fraud Expenses		(113,439)	(158,401)
Interest received/other income		1,419	1,461
Interest paid		—	(834)
Net cash provided by/(used in) operating activities	20a	<u>4,002,795</u>	<u>3,461,006</u>
<b>Cash Flows From Investing Activities</b>			
Proceeds from sale of property, plant and equipment		291,444	185,000
Purchase of property, plant and equipment		(2,213,281)	(1,191,136)
Net cash provided by/(used in) investing activities		<u>(1,921,837)</u>	<u>(1,006,136)</u>
<b>Cash Flows From Financing Activities</b>			
Proceeds from borrowings – Other		294,795	127,313
Repayment of borrowings – Bank Loan		—	(300,000)
Repayment of borrowings – Gaming Machines		(310,031)	(256,501)
Net cash provided by/(used in) financing activities		<u>(15,236)</u>	<u>(429,188)</u>
Net increase/(decrease) in cash held		2,065,722	2,025,682
Cash and cash equivalents at beginning of financial year		3,458,480	1,432,798
Cash and cash equivalents at end of financial year	7	<u>5,524,202</u>	<u>3,458,480</u>

The accompanying notes form part of these financial statements.

## Notes to the Financial Statements

For the year ended 30 June 2022

The financial statements cover Mulwala Water Ski Club Ltd as an individual entity. The company is a company limited by guarantee and is without share capital.

The financial statements were authorised for issue on 12th September 2022 by the directors of the company.

### 1. Summary of Significant Accounting Policies

#### Basis of Preparation

These general purpose financial statements have been prepared in accordance with the Corporations Act 2001, Australian Accounting Standards and Interpretations of the Australian Accounting Standards Board. The company is a for-profit entity for financial reporting purposes under Australian Accounting Standards. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements have been prepared on an ongoing concern basis.

The financial statements, except for the cash flow information, have been prepared on an accrual basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets

All transaction costs incurred in relation to the business combination other than those associated with the issue of a financial instrument are recognised as expenses in profit or loss when incurred.

The acquisition of a business may result in the recognition of goodwill or a gain from a bargain purchase.

#### a) Income tax

The company has sought legal advice as to its liability to income tax by virtue of section 51-45 of the Income Tax Assessment Act 1997. In review of the advice received, the Directors have resolved to self assess as being exempt from the income tax (Sporting Club)

#### b) Inventories

Inventories are measured at the lower of cost and comprised mainly of bar trading and coffee shop consumables.

#### c) Property, plant and equipment

Each class of property, plant and equipment is carried at cost less, where applicable, any accumulated depreciation and impairment losses. Core property is defined as the Club House, 156-166 Melbourne Street Mulwala NSW 2647, Lot 1:3 DP 1002381, Lot 379 DP 721026, Lot 398 DP and the Waterski Park, Wemyss Road Mulwala NSW 2647, Lot 2 DP 27034 and Lot 3-4 DP 775807. Non core property is defined as the Holiday Park, 186-196 Melbourne Street Mulwala NSW 2647, Lot 404-405 DP 1001595, Lot 1 DP 1251167 and Lot 1-6355 DP 752290.

##### Property

Freehold land and buildings are carried at cost, less accumulated depreciation for buildings.

##### Plant & Equipment

Plant and equipment are measured on the cost basis and are therefore carried at cost less accumulated depreciation and any accumulated impairment. In the event the carrying amount of plant and equipment is greater than the estimated recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount and impairment losses are recognised in profit or loss. A formal assessment of recoverable amount is made when impairment indicators are present (refer to Note 1(h) for details of impairment).

The cost of fixed assets constructed within the company includes the cost of materials, direct labour, borrowing costs and an appropriate proportion of fixed and variable overheads.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.

## Notes to the Financial Statements

For the year ended 30 June 2022

### Depreciation

The depreciable amount of all fixed assets, including buildings but excluding freehold land, is depreciated on a straight-line basis over the asset's useful life to the entity commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

<b>Class of Fixed Asset</b>	<b>Depreciation Rate</b>
Buildings	2.5%
Plant and equipment	5%–30%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are recognised in profit or loss when the item is derecognised.

### d) Leases

At inception of a contract, the Company assesses if the contract contains or is a lease. If there is a lease present, a right-of-use asset and a corresponding lease liability is recognised by the Company where the Company is a lessee. However, all contracts that are classified as short-term leases (ie a lease with a remaining lease term of 12 months or less) and leases of low-value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Initially, the lease liability is measured at the present value of the lease payments still to be paid at commencement date. The lease payments are discounted at the interest rate implicit in the lease. If this rate cannot be readily determined, the Company uses the incremental borrowing rate.

Lease payments included in the measurement of the lease liability are as follows:

- fixed lease payments less any lease incentives;
- date;
- the amount expected to be payable by the lessee under residual value guarantees;
- the exercise price of purchase options, if the lessee is reasonably certain to exercise the options;
- lease payments under extension options, if the lessee is reasonably certain to exercise the options; and
- payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

The right-of-use assets comprise the initial measurement of the corresponding lease liability as mentioned above, any lease payments made at or before the commencement date, as well as any initial direct costs. The subsequent measurement of the right-of-use assets is at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shortest. Where a lease transfers ownership of the underlying asset, or the cost of the right-of-use asset reflects that the Company anticipates to exercise a purchase option, the specific asset is depreciated over the useful life of the underlying asset.

The Company does not act as a lessor in relation to lease contracts.

### e) Employee Benefits

#### Short-term employee benefits

Provision is made for the company's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages and salaries. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

## Notes to the Financial Statements

For the year ended 30 June 2022

The company's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as part of current trade and other payables in the statement of financial position.

### **Other long-term employee benefits**

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Upon the remeasurement of obligations for other long-term employee benefits, the net change in the obligation is recognised in profit or loss as part of employee benefits expense.

The company's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the company does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

### **f) Provisions**

Provisions are recognised when the company has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured at the best estimate of the amounts required to settle the obligation at the end of the reporting period.

### **g) Cash & Cash Equivalents**

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the statement of financial position.

### **h) Revenue Recognition**

Revenue generated by the company is categorised as follows:

#### *Sale of goods*

The company recognises revenue when the sale of goods or services occurs or the delivery of goods or services occurs. Interest Income is recognised as it accrues at the current interest rate.

A receivable is recognised when the goods are delivered. The company's right to consideration is deemed unconditional at this time as only the passage of time is required before payment of that consideration is due. There is no significant financing component because sales (which include those with volume discounts) are made within a credit term of 30-45 days.

#### *Sale of goods – customer loyalty programme*

The Company operates a customer loyalty programme. Under this programme points are awarded to customers for purchases made and these points allow them a discount on future purchases. Revenue is recognised when the points are redeemed.

A contract liability is recognised at the point of sale for the revenue relating to the loyalty points.

### **j) Goods & Services Tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a net basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

## Notes to the Financial Statements

For the year ended 30 June 2022

### k) Comparative Figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

Where the company retrospectively applies an accounting policy, makes a retrospective restatement or reclassifies items in its financial statements, a third statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

#### **Initial adoption of AASB 2018-6 Amendments to Australian Accounting Standards – Definition of a Business**

A business specified in AASB 3 Business Combinations, simplifying the determination of whether a transaction should be accounted for as a business combination or an asset acquisition. Entities may also perform a calculation and elect to treat certain acquisitions as acquisitions of assets.

The adoption of these standards did not have any impact on the amounts recognised in prior periods and are not expected to significantly affect the current or future periods.

### l) Critical Accounting Estimates and Judgements

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the Company.

#### **Key estimates**

##### *Impairment*

The company assesses impairment at the end of each reporting period by evaluating the conditions and events specific to the company that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions.

#### **Key judgements**

##### *(i) Provision for impairment of receivables*

No provisional impairment of receivables for the financial year ending 2022 has been made.

##### *(ii) Employee benefits*

For the purpose of measurement, AASB 119: Employee Benefits defines obligations for short-term employee benefits as obligations expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service. As the company expects that all of its employees would use all of their annual leave entitlements earned during a reporting period before 12 months after the end of the reporting period, the directors consider that obligations for annual leave entitlements satisfy the definition of short-term employee benefits and, therefore, can be measured at the (undiscounted) amounts expected to be paid to employees when the obligations are settled.

## Notes to the Financial Statements

For the year ended 30 June 2022

	Notes	2022 \$	2021 \$
<b>Note 2. Revenue and Other Income</b>			
The company has recognised the following amounts relating to revenue in the statement of profit or loss:			
Revenue from contracts with customers	2a	16,564,716	12,425,762
Other sources of revenue	2b	580,410	1,209,619
		<u>17,125,126</u>	<u>13,635,381</u>
<b>(a) The company has disaggregated revenue into various categories in the following table:</b>			
The revenue is disaggregated by products service lines.			
Sale of goods		6,195,254	4,709,229
Gaming revenue		10,369,462	7,716,53
		<u>16,564,716</u>	<u>12,425,762</u>
<b>(b) Other sources of revenue:</b>			
Insurance Received		5,777	250,000
Interest Revenue		1,419	1,461
COVID 19 Assistance		247,664	896,100
Fraud Recovery		270,766	—
Gain on disposal of property plant and equipment		54,784	62,058
		<u>580,410</u>	<u>1,209,619</u>
<b>Total other sources of revenues</b>			
The company applies the practical expedient in paragraph in AASB 15.121 and does not disclose information about remaining performance obligations that have original expected durations of one year or less.			
<b>Note 3 Profit for the year</b>			
Profit before income tax from continuing operations includes the following specific expenses:			
<b>Expenses</b>			
Cost of goods sold		<u>1,505,766</u>	<u>1,371,656</u>
Interest expense for financial liabilities not classified as at fair value through profit or loss			
— Interest paid on financial liabilities		—	834
Total finance costs		<u>—</u>	<u>834</u>
<b>Note 4 Key Management Personnel Compensation</b>			
Key Management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the company either directly or indirectly. The totals of remuneration paid to key management personnel of the company during the year are as follows:			
Short-term employee benefits		713,040	675,595
Other long term employee benefits		35,387	27,025
		<u>748,427</u>	<u>702,620</u>

## Notes to the Financial Statements

For the year ended 30 June 2022

	Notes	2022 \$	2021 \$
<b>Note 5 Auditor's Remuneration</b>			
Remuneration of the auditor:			
– auditing or reviewing the financial statements		14,000	18,590
– fraud costs		–	12,000
– accounting		–	4,620
		<u>14,000</u>	<u>35,210</u>
<b>Note 7 Cash and Cash Equivalents</b>			
Cash at bank and on hand		5,524,202	3,458,480
	21	<u>5,524,202</u>	<u>3,458,480</u>
<b>Reconciliation of cash</b>			
Cash at the end of the financial year as shown in the statement of cash flows is reconciled to items in the statement of financial position as follows:			
Cash and cash equivalents		4,124,202	3,458,480
Short-term bank deposits		1,400,000	–
		<u>5,524,202</u>	<u>3,458,480</u>
<b>Note 8 Trade and Other Receivables</b>			
CURRENT			
Trade receivables		577,721	22,590
Total current trade and other receivables	21	<u>577,721</u>	<u>22,590</u>
<b>Note 9 Inventories</b>			
CURRENT			
At cost:			
Good for resale		156,698	171,979
		<u>156,698</u>	<u>171,979</u>
<b>Note 10 Other assets</b>			
Prepayments		4,761	16,340
Accrued Income		152,794	21,461
		<u>157,555</u>	<u>37,801</u>
<b>Note 11 Property, Plant and Equipment</b>			
LAND AND BUILDINGS			
Freehold land at:			
– At Cost		2,714,719	2,714,719
Total Land		<u>2,714,719</u>	<u>2,714,719</u>
Buildings at:			
– At Cost		19,422,831	18,479,946
Accumulated depreciation		(5,821,182)	(6,183,384)
Total buildings		<u>13,601,649</u>	<u>12,296,562</u>
Total land and buildings		<u>16,316,368</u>	<u>15,011,281</u>



## Notes to the Financial Statements

For the year ended 30 June 2022

	2022	2021
	\$	\$
<b>PLANT AND EQUIPMENT</b>		
Plant and equipment:		
At cost	9,604,455	18,315,203
Accumulated depreciation	(4,852,410)	(12,597,860)
Total plant and equipment	<u>4,752,045</u>	<u>5,717,343</u>
Total property, plant and equipment	<u>21,068,423</u>	<u>20,728,634</u>
<b>Works in Progress</b>	<u>542,734</u>	<u>243,336</u>
	<u>21,611,157</u>	<u>20,971,970</u>
<b>Note 12 Right-of-use Assets</b>		
The Company's lease portfolio includes land only. This lease has an average of 5 years as their lease term.		
1. Variable lease payments		
The company is not engaged in a lease with variable payment terms correlating with revenue generated.		
2. Options to extend or terminate		
<b>i) AASB 16 related amounts recognised in the balance sheet</b>		
Right-of-use assets		
Leased Liability - right to use asset	<u>98,160</u>	<u>124,000</u>
Total right-of-use assets	<u>98,160</u>	<u>124,000</u>
The Company has reported the right to use the asset and the right to use liability as required with the accounting standard AASB116. The contracted lease resides with the Federation Council and is for part of the land at the Holiday Park.		
<b>Note 13 Trade and Other Payables</b>		
CURRENT		
Unsecured liabilities:	585,972	552,879
Trade payables (Creditors)	223,511	340,818
Sundry payables and accrued expenses	<u>134,522</u>	<u>30,751</u>
Other payables	<u>944,005</u>	<u>924,448</u>
<b>Note 14 Contract Liabilities</b>		
Accommodation Deposits	392,948	306,507
Members Subscriptions in Advance	226,425	140,039
Grant In Advance	515,949	—
Total contract liabilities	<u>1,135,322</u>	<u>446,546</u>

A contract liability is recognised in relation to revenue associated with the loyalty points scheme held.

*Significant changes in contract liabilities*

The Club received a Grant of \$515,949 held as a liability until works are complete in the 2023 financial year.

## Notes to the Financial Statements

For the year ended 30 June 2022

	Notes	2022 \$	2021 \$
<b>Note 15 Borrowings</b>			
CURRENT			
Secured liabilities:- amortised cost:			
Equipment Loans		<u>180,342</u>	<u>187,730</u>
Total current borrowings		<u><u>180,342</u></u>	<u><u>187,730</u></u>
NON-CURRENT			
Secured liabilities:- amortised cost:			
Equipment Loans		<u>151,334</u>	<u>131,081</u>
Total non-current borrowings		<u>151,334</u>	<u>131,081</u>
Total borrowings	21	<u><u>331,676</u></u>	<u><u>318,811</u></u>

**(a) Collateral provided:**

The company have two overdraft loan facilities with a combined total value of \$3,000,000 available on approved construction works and or capital purchases. The facility is undrawn as at June 30 2022.

**Note 16 Provisions**

**Analysis of Provisions**

CURRENT

Employee benefits

Opening balance at 1 July 2021	349,759	417,661
Additional provisions	—	—
Amounts used	<u>(10,906)</u>	<u>(67,902)</u>
Balance at 30 June 2022	<u>338,853</u>	<u>349,759</u>
<b>Total</b>	<u><u>338,853</u></u>	<u><u>349,759</u></u>

NON-CURRENT

Employee benefits

Opening balance at 1 July 2020	208,710	87,086
Additional provisions	—	<u>121,624</u>
Amounts Used	<u>(24,249)</u>	<u>208,710</u>
Balance at 30 June 2021	<u>184,461</u>	<u>208,710</u>
<b>Total</b>		

**Provision for employee benefits**

Provision for employee benefits represents amounts accrued for annual leave and long service leave. The current portion for this provision includes the total amount accrued for annual leave entitlements and the amounts accrued for long service leave entitlements that have vested due to employees having completed the required period of service. Based on past experience, the company does not expect the full amount of annual leave or long service leave balances classified as current liabilities to be settled within the next 12 months. However, these amounts must be classified as current liabilities since the company does not have an unconditional right to defer the settlement of these amounts in the event employees wish to use their leave entitlement.

The non-current portion for this provision includes amounts accrued for long service leave entitlements that have not yet vested in relation to those employees who have not yet completed the required period of service.

## Notes to the Financial Statements

For the year ended 30 June 2021

Notes	2022 \$	2021 \$
<b>Note 17 Commitments</b>		
<b>(a) Lease Commitments:</b>		
No later than 12 months	32,720	31,000
Short term	<u>98,160</u>	<u>124,000</u>

**(b) Capital Commitments**

The Club is engaged in capital commitments with Vellocet Clean Energy for the construction of the Solar Carpark, Stage 1 at a cost of \$2,185,497 (ex gst), Genius Laser Technology for the installation of the Laser Light Show at a cost of \$474,994 (ex gst), Enviro Culture for the installation of the All Abilities Playground at a cost of \$293,645 and Riches Home Improvements for the construction of the deck extension at a cost of \$482,727 (ex gst). Total capital commitments of \$3,436,863 (ex gst).

**Note 18 Contingent Liabilities and Contingent Assets**

**Contingent Liabilities**

No contingent liabilities identified.

**Contingent Assets**

The club will pursue further attempts to recoup funds lost to the fraud occurring in the 2021 financial year, only if pursuant is financially viable.

**Note 19 Related Party Transactions**

**Related parties**

The Company's main related parties are as follows:

**(a) Directors:**

No directors have had commercial dealings with the company

**(b) Key Management Personnel:**

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity is considered key management personnel.

For details of disclosures relating to key management personnel, refer to Note 4.

**Note 20 Events after the Reporting End**

None identified.

**Note 21 Financial Risk Management**

The company's financial instruments consist mainly of deposits with banks, accounts receivable and payable.

The totals for each category of financial instruments, measured in accordance with AASB 9: Financial Instruments as detailed in the accounting policies to these financial statements, are as follows:

## Notes to the Financial Statements

For the year ended 30 June 2022

	Notes	This Year \$	Last Year \$
<b>Financial assets at amortised cost</b>			
Cash and cash equivalents	7	5,524,202	3,458,480
Receivables	8	577,721	22,590
<b>Total financial assets</b>		<u>6,101,923</u>	<u>3,481,070</u>
<b>Financial liabilities</b>			
Financial liabilities at amortised cost			
– Trade and other payables	13	944,005	924,448
– Contract liabilities	14	1,135,322	446,546
– Borrowings	15	331,676	318,811
<b>Total financial liabilities</b>		<u>2,411,003</u>	<u>1,689,805</u>

### Financial Risk Management Policies

The directors' overall risk management strategy seeks to assist the company in meeting its financial targets, while minimising potential adverse effects on financial performance. Risk management policies are approved and reviewed by the Board of Directors on a regular basis. These include the credit risk policies and future cash flow requirements.

The main purpose of non-derivative financial instruments is to raise finance for company operations. The company does not have any derivative instruments at 30 June 2022.

### Note 23 Company Secretary

The following person held the position of company secretary at the end of the financial year. Mr Peter G Duncan - Mr Duncan has worked for the Mulwala Water Ski Club Limited for the past twenty nine years. Mr Duncan was appointed company secretary on the 2nd of December 2009.

### Note 24 Members' Liability

The company is incorporated under the Corporations ACT 2001 and is a company limited by guarantee. If the company is wound up, the constitution states that each member is required to contribute \$20 each towards meeting any of the obligations of the entity.

Membership	2022	2021
Ordinary Members	11,252	11,660
Life Members	21	6
Junior Members	102	86
Total	11,375	11,752

### Note 25 Company Details

The registered office of the company is:

Mulwala Water Ski Club Ltd  
 156 Melbourne Street  
 MULWALA NSW 2647  
[www.mulwalawaterski.com](http://www.mulwalawaterski.com)

The principal place of business is:

Mulwala Water Ski Club Ltd  
 156 Melbourne Street  
 MULWALA NSW 2647  
[www.mulwalawaterski.com](http://www.mulwalawaterski.com)

## Directors' Declaration

In accordance with a resolution of the directors of Mulwala Water Ski Club Limited, the directors declare that:

1. The financial statements and notes, as set out in pages 3 to 15, are in accordance with the Corporations Act:
  - (a) comply with the accounting policies described in Note 1 to the financial statements; and
  - (b) give a true and fair view of the financial position as at 30th June 2022 and of the performance for the year ended on that date of the company.
2. In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Dated at Mulwala on this 12th day of September, 2022

M. Holgate .....  


President

## Independent Auditor's Report

To the Members of Mulwala Water Ski Club Limited

### Opinion

We have audited the financial report of Mulwala Water Ski Club Ltd (the company), which comprises the statement of financial position as at 30 June 2022, the statement of profit or loss, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes to the financial statements including a summary of significant accounting policies, and the directors' declaration.

In our opinion:

the accompanying financial report of the company is in accordance with the Corporations Act 2001, including:

- (i) giving a true and fair view of the company's financial position as at 30 June 2022 and of its financial performance for the year then ended; and
- (ii) complying with Australian Accounting Standards and the Corporations Regulations 2001.

### Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Information Other than the Financial Report and Auditor's Report Thereon

The directors are responsible for the other information. The other information comprises the information included in the company's annual report for the year ended 30 June 2022, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Responsibilities of the Directors for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

### Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

## Independent Auditor's Report

To the Members of Mulwala Water Ski Club Limited

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the company to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the company audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



.....  
Brian McCleary (RCA 665)

Brian McCleary & Co

126 End Street, Deniliquin NSW 2710

Dated this 16th day of September 2022

## Donations

For the year ended 31 August 2022

PALS (Providing All Living Supports)  
Yarrowonga District Health  
Sacred Heart Primary School  
Friends In Common  
Yarrowonga Neighbourhood House  
Yarrowonga Mulwala Historical Society  
Community Accessibility  
Blue Earth  
Sacred Heart College  
Yarrowonga Foodshare  
Yarrowonga/Mulwala Tourism  
Wangaratta Rovers Football/Netball Club  
Mulwala Football/Netball Club  
Teams Fishing Australia  
Mulwala Preschool  
Yarrowonga Football Club  
Rennie Football/Netball Club  
Corowa/Rutherglen Football/Netball Club  
Yarrowonga Mulwala Swimming Club  
Yarrowonga Tennis Club  
Victorian Speed Boat Club  
Australian Formula Powerboat Event Sponsorship  
Congupna Football/Netball Club  
Salvation Army  
Yarrowonga/Mulwala Table Tennis Club